

Curriculum Vitae

Donald P. Moynihan

[Google scholar citations](#)

ACADEMIC EXPERIENCE

- McCourt Chair, McCourt School of Public Policy, Georgetown University, 2018
- Visiting Professor, Blavatnik School, 2018-2021, Visiting Fellow, Nuffield College 2018-2019, University of Oxford
- Visiting Professor, 2019-2024, Honorary Professor, 2013-2018, Department of Political Science, Aarhus University,
- Epstein & Kellett Professor of Public Affairs, Robert M. La Follette School of Public Affairs, University of Madison-Wisconsin, 2011-2018; Director, 2016-2018; Associate Director, 2009-2012; Associate Professor 2007-2011, Assistant Professor 2005-2007
- Assistant Professor, Bush School of Government and Public Service, Texas A&M University, Fall 2003-Fall 2005
- Visiting Assistant Professor, Department of Political Science, Michigan State University, Fall 2002-Summer 2003

EDUCATION

Maxwell School of Citizenship and Public Affairs, Syracuse University.

Ph.D. in Public Administration, August 2002.

Master of Public Administration, June 1998.

University of Limerick, Limerick, Ireland.

Bachelor of Arts in Public Administration, June 1997.

RESEARCH AWARDS/HONORS

Best book award, 2020, Academy of Management Public and Nonprofit Section

Best Book Published in Public Administration, 2020, Section on Public Administration Research, American Society of Public Administration

Louis Brownlow Book Award, 2019, National Academy of Public Administration

Winner, E-PARCC Teaching Case and Simulation Competition, Maxwell School, Syracuse University, 2019

Honorable mention, William E. Mosher and Frederick C. Mosher Award, (best academic article published in Public Administration Review), 2018.

Best Journal Article of 2017, Academy of Management Public and Nonprofit Division

Nominated by La Follette School for University Distinguished Teaching Award, 2017

Ranked 2nd most published scholar in the history of *Public Administration Review*, 2017

Kellett Mid-Career Award, Office of the Vice Chancellor for Research and Graduate Education, UW-Madison, 2017

Best paper, Association for Politics and the Life Sciences, 2015

State Politics and Policy Best Journal Article Award, American Political Science Association, 2015

Epstein Faculty Award, College of Letters & Science, UW-Madison, 2015

David M. Kershaw Award, Association of Public Policy and Management/Mathematica, awarded every two years to a scholar under 40 who has made a distinguished contribution to the field of public policy analysis and management, 2014, \$10,000

Jerry and Mary Cotter Faculty Fellow, La Follette School of Public Affairs, 2014, \$10,000

Robert H. Durr award, for best applying quantitative methods to a substantive problem in political science, Midwestern Political Science Association, 2014

Two articles selected as among 75 most influential articles ever published *Public Administration Review* on its 75th anniversary, 2014

Vilas Award Faculty Fellowship, University of Wisconsin-Madison, 2014-2016

Honorary Professor, Department of Political Science and Government, Aarhus University, 2013-2018

Haldane Award, for best paper published in *Public Administration* in 2012

Joseph Wholey Scholarship Performance Award from the American Society for Public Administration for outstanding scholarship on performance in public and nonprofit organizations, 2009, 2011, 2013

Distinguished Research Award, 2012, National Association of Schools of Public Affairs and Administration and the American Society for Public Administration

Herbert Simon Award Best Book Award, 2012, American Political Science Association, honoring a publication published in the last 3 to 5 years that has made a significant contribution to public administration scholarship.

Elected as Fellow to the National Academy of Public Administration, 2011

National Academy of Public Administration/Wilder School Award for Scholarship in Social Equity in Public Policy Analysis, 2011

Winner, Best Book of 2008, Academy of Management Public and Nonprofit Division

H.I. Romnes Faculty Fellowship for outstanding Associate Professors, UW-Madison, 2009

Honorable mention, best case study, Maxwell School Collaborative Governance Initiative, 2009

Marshall E. Dimock Award for best lead article in *Public Administration Review*, 2007

Runner-up, Best Journal Article of 2006, *Public Management Review*

Paul A. Volcker Junior Scholar Research Grant, American Political Science Association, 2004, \$3,000

Best Article, *American Review of Public Administration*, 2003

Best Journal Article of 2002, Academy of Management Public and Nonprofit Division

Maxwell School Dissertation Fellow, 2001-2002

Syracuse University Graduate Fellow, 1998-2001

John F. Kennedy Fellow for Irish scholars studying in the United States, 1998-2002

Syracuse University-University of Limerick Academic Scholarship, 1998-1999

Silver medal for top academic performance in the College of Humanities (equivalent to Valedictorian), University of Limerick, 1997

RESEARCH GRANTS

La Follette School Kohl Competition Award, 2017-2018, Behavioral Insights for Public Management: Getting to Denmark, \$97,000.

European Commission Erasmus Plus Jean Monnet Project, 2015-2017, €240,000, Key Faculty overseeing €24,717 (Principal Investigator: Nils Ringe)

US Department of Transportation, NEXTRANS Center, *Measures of Environmental Sustainability Outcomes of Transportation Agencies*, 2015-2016 \$115,000

Russell Sage Foundation, Presidential Award, *Administrative Burdens in Social Policies*, 2014-2016, \$34,000

Co-Investigator (with Barry Burden and Jason Fletcher), Project Assistantship from the University of Wisconsin Center for Demography for Health and Aging, *Political Participation of Older Americans: the Role of Social and Genetic factors*, 2013, \$40,000

Principal Investigator, University of Wisconsin Graduate School, *The Citizen and the State: Understanding Citizen Experience of Red Tape in Medicaid*, 2012, \$49,916

Principal Investigator, Project Assistantship from the University of Wisconsin Center for Demography and Ecology, *Public Employment, Intrinsic Motivation and Life Satisfaction*, 2011, \$40,000

Principal Investigator, Project Assistantship from the University of Wisconsin Institute for Research and Poverty, 2011, *Measuring and Explaining Red Tape in Medicaid Benefits*, \$40,000.

Principal Investigator, Wisconsin Institute for Clinical and Translational Research's Community-Academic Partnerships Program, *Healthcare Associated Infections: Best Practices in Intervention and Implementation*, 2009, \$40,000

Principal Investigator, National Science Foundation Grant # 0859576, *Network Governance in Crisis Response: Analyzing Incident Command Systems*, 2009-2012, \$82,480

Principal Investigator, University of Wisconsin Graduate School, *Network Governance in Crisis Response: Analyzing Incident Command Systems*, \$25,000 (declined)

Principal Investigator, Baldwin Wisconsin Idea Endowment Award/U.S. Geological Survey, *From Sandbags to Sanity: The Policy Implications of the Midwest Floods of 2008*, UW-Madison, 2009, \$35,000

Co-investigator, Pew Center on the States, *Early Voting and Same Day Registration in Wisconsin and Beyond*, \$49,400, 2009 (Principal Investigator: Barry Burden)

Co-investigator, U.S. Election Assistance Commission, *Election Data Collection Grant Program*, 2008, \$212,442 (Principal Investigator: Barry Burden).

Principal Investigator, IBM Business of Government Research Endowment, *From Forest Fires to Hurricane Katrina: Case Studies of Incident Command System*, 2006, \$20,000

Principal Investigator, IBM Business of Government Research Endowment, *Leveraging Collaborative Networks in Infrequent Emergency Situations*, 2004, \$15,000

Principal Investigator, Congressional Research Service, *Voting Systems and Election Reform: What do Local Election Officials Think?* 2004, \$19,770

PUBLICATIONS

Books

James, Oliver, Donald Moynihan, Asmus Olsen and Gregg Van Ryzin. 2020. *Behavioral Public Performance: How People Make Sense of Government Metrics*. Cambridge: Cambridge University Press.

Herd, Pamela and Donald Moynihan. 2018. *Administrative Burden: Policymaking by Other Means*. New York: Russell Sage Foundation.

Winner, best book awards from the National Academy of Public Administration, American Society of Public Administration (Section on Public Administration Research), Academy of Management (Public and Nonprofit Section)

Reviews

“By putting a spotlight on the consequences of administrative burdens, Herd and Moynihan have done a great public service.” *New York Review of Books*

“Our confidence in government as a force for the public good is at stake. Read this book and see why.”
Journal of Policy Analysis and Management

“Herd and Moynihan perform an excellent service for Americans who are being short-changed in terms of taxes they have paid, rights they are constitutionally guaranteed and opportunities that sadly may never materialize.” *The Innovation Journal*

“(A) brilliantly written and thought-provoking book that should be situated in the context of the general debate over the scope of social policy in democratic societies.” *Journal of Public Administration Research and Theory*

“(A) landmark study explaining how administrative burdens impact outcomes associated with U.S. policymaking. This volume will influence a wide swath of students in the related fields of public administration and public policy.” *P.S. Perspectives on Politics*

“Exactly what a conceptual frame-work should be: usable...will surely become required reading for public management scholars and students alike due to its clear framework and policy breadth.”
Governance

“(F)ascinating...a systematic account of “policy by other means” that must be heeded by policy makers and social scientists alike. They provide a reckoning of an often ignored, but critical, dimension of policy implementation as a political venue.” *Journal of Politics*

“Herd and Moynihan’s collective voice provides inspiration by emphasizing that an evolved approach to good government through burden reduction could have significant positive impact on individual lives...essential reading for public policy students and practitioners.” *Political Science Quarterly*

Moynihan, Donald P. and Ivor Beazley. 2016. *Toward Next-Generation Performance Budgeting: Reflections on the Experiences of Seven Reforming Countries*. Washington DC. World Bank.

Moynihan, Donald P. 2008. *The Dynamics of Performance Management: Constructing Information and Reform*. Washington D.C.: Georgetown University Press.

Winner, Best Book of 2008, Public and Nonprofit Section, The Academy of Management; Herbert Simon Award Best Book Award, 2012, American Political Science Association

Reviews

“A wonderfully written text on the psychology of performance management.” *Public Administration Review*.

“A highly recommended addition to libraries on both performance and public organization theory.”
Governance.

“Moynihan has written an important book...His work advances a Madisonian understanding of management reform that enriches the literature and our practical and theoretical understanding of performance management.” *Journal of Public Administration Research and Theory*.

“All in all, I find this book entrancing.” *International Review of Administrative Sciences*.

Journal Articles

Kroll, Alex and Donald P. Moynihan. "Tools of Control? Comparing Congressional and Presidential Performance Management Reforms." Conditional accept, *Public Administration Review*

Baekgaard, Martin, Mette Kjærgaard Thomsen and Donald P. Moynihan. "Why Do Policymakers Support Administrative Burdens? The Roles of Deservingness, Political Ideology and Personal Experience." Conditional accept, *Journal of Public Administration Research and Theory*

Jonas Høgh Jeppesen, Asmus Leth Olsen, Donald Moynihan. "The Unequal Distribution of Opportunity: A National Audit Study of Bureaucratic Discrimination in Primary School Access." Conditional accept, *American Journal of Political Science*.

Herd, Pamela and Donald P. Moynihan. 2020. How Administrative Burdens Can Harm Health. *Health Affairs*.

Burden, Barry, Pamela Herd, Bradley Jones, and Donald P. Moynihan. "Education, Early-life, and Political Participation: New Evidence from a Sibling Model" *Research and Politics*.

Moynihan, Donald, Martin Baekgaard and Mads Jakobsen. "Tackling the Performance Regime Paradox: A Problem-Solving Approach Engages Professional Goal-Based Learning." Forthcoming in *Public Administration Review*. <https://doi.org/10.1111/puar.13142>

Van Loon, Nina, Martin Baekgaard and Donald P. Moynihan. Stability or Change? "Improving Frontline Employee Motivation Through Organizational Reform is Harder than in Looks." Forthcoming in *Public Administration*. <https://doi.org/10.1111/padm.12639>

Herd, Pamela and Donald Moynihan 2020. Administrative Burdens in Health Policy. *Journal of Health and Human Services Administration*. 43(1): 3-16 (not peer reviewed)

Christensen, Julian, Lene Arøe, Martin Baekgaard, Pamela Herd and Donald P. Moynihan. 2020. Human Capital and Administrative Burden: The Role of Cognitive Resources in Citizen-State Interactions. *Public Administration Review* 80(1): 127-136.

Choi, Iseul and Donald P. Moynihan. 2019. How to Foster Collaborative Performance Management: Key Factors in U.S. Federal Agencies. *Public Management Review*. 21(10): 1538-1559.

Andersen, Simon Calmar and Donald P. Moynihan. 2018. How do Socially Distinctive Newcomers Fare? Evidence from a Field Experiment. *Public Administration Review*. 78(6): 874-882. **Honorable mention, William E. Mosher and Frederick C. Mosher Award, (best academic article published in Public Administration Review), 2018.**

Moynihan, Donald P. 2018. "A great schism approaching? Towards a micro and macro public administration." *Journal of Behavioral Public Administration*. 1(1): 1-8.

Jensen, Ulrich T., Donald P. Moynihan, and Heidi H. Salomonsen. 2018. "Communicating the Vision: How Face-to-Face Dialogue Facilitates Transformational Leadership." *Public Administration Review*. 78(3): 350-361. [Featured in The Mandarin, FCW].

Christensen, Julian, Casper Mondrup Dahlmann, Asbjørn Hovgaard Mathiasen, Donald P. Moynihan, Niels Bjørn Grund Petersen. 2018. "How do Elected Officials Evaluate Performance? Goal Preferences, Governance Preferences and the Process of Goal Reprioritization." *Journal of Public Administration Research and Theory*. 28(2): 197-211.

Jakobsen, Mads Leth, Martin Baekgaard, Nina Van Loon, and Donald P. Moynihan. 2018. "Making Sense of Performance Regimes: Rebalancing External Accountability and Internal Learning." *Perspectives on Public Management and Governance* 1(2): 127-141.

Kroll, Alex and Donald P. Moynihan. 2018. "The Design and Practice of Integrating Evidence: Connecting Performance Management with Program Evaluation." *Public Administration Review* 78(2): 183-194.

Nielsen, Poul Aaes and Donald P. Moynihan. 2017. "Romanticizing Bureaucratic Leadership? The Politics of How Elected Officials Attribute Responsibility for Performance." *Governance* 30(4): 541-559.

Burden, Barry, David T. Canon, Kenneth R. Mayer and Donald P. Moynihan. 2017. "The Complicated Partisan Effects of State Election Laws." *Political Research Quarterly*. 70(3): 564-576. [Featured in LSE US's Centre Blog]

Burden, Barry, David Canon, Kenneth Mayer, Donald Moynihan, Jacob Neiheisel. 2017. "What Happens at the Polling Place: Using Administrative Data to Look Inside Elections." *Public Administration Review* 77(3): 354-364.

Karraker, Amelia, Kamil Sicinski, and Donald P. Moynihan. 2017. "Your Face is Your Fortune: Does Adolescent Attractiveness Predict Intimate Relationships Later in Life?" *Journal of Gerontology: Social Science* 72(1): 187-199.

Burden, Barry, Pamela Herd, Bradley Jones, Jason Fletcher and Donald P. Moynihan. 2017. "How Different Forms of Health Matter to Political Participation: The Roles of Cognitive, Physical, and General Health" *Journal of Politics* 79(1): 166-178.

Nielsen, Poul Aaes and Donald P. Moynihan. 2017. "How Do Politicians Attribute Bureaucratic Responsibility for Performance? Negativity Bias and Interest Group Advocacy." *Journal of Public Administration Research & Theory* 27(2): 269-283. **(Best Journal Article of 2017, Academy of Management Public and Nonprofit Division).**

Jakobsen, Morten, Oliver James, Donald Moynihan, and Tina Nabatchi. 2016. Citizen-State Interactions in Public Administration Research *Journal of Public Administration Research & Theory* doi: 10.1093/jopart/muw031 (not peer reviewed)

Andersen, Simon Calmar and Donald P. Moynihan. 2016. "Bureaucratic Investments in Expertise: Evidence from a Randomized Controlled Field Trial." *The Journal of Politics* 78(4): 1032-1044

Andersen, Simon Calmar and Donald P. Moynihan. 2016. "How Leaders Respond to Diversity: The Moderating Role of Organizational Culture on Performance Information Use." *Journal of Public Administration Research & Theory* 26(3): 448-460.

Moynihan, Donald P., Pamela Herd and Elizabeth Rigby. 2016. "Policymaking by Other Means: Do Governments Use Administrative Barriers to Limit Access to Welfare Policies?" *Administration & Society*. 48(4): 497-524. [Featured in the Monkey Cage blog at WashingtonPost.com]

Moynihan, Donald P. 2016. "Uncovering the Circumstances of Performance Information Use: Findings from an Experiment." *Public Performance and Management Review* 39(1): 33-57

Moynihan, Donald P. and Alexander Kroll. 2016. "Performance Management Routines that Work: An Early Assessment of the GPRA Modernization Act." *Public Administration Review*. 76(2): 314-323. [Featured in President Obama's FY 2015 & 2016 Budget Proposals, Government Executive]

Kroll, Alexander and Moynihan, Donald P. 2015. "Does Training Matter: Evidence from Performance Management Reforms." *Public Administration Review* 75(3): 411-420

Moynihan, Donald P., Pamela Herd, and Hope Harvey. 2015. "Administrative Burdens: Learning, Psychological and Compliance Costs in Citizen-State Interactions." *Journal of Public Administration Research and Theory* 25(1): 43-69.

Moynihan, Donald P., Thomas DeLeire, and Kohei Enami. 2015. "A Life Worth Living: Evidence on the Relationship between Prosocial Motivation, Career Choice, and Happiness." *American Review of Public Administration*. 4(3): 311-326. [Featured in the Huffington Post].

Kimball, David C., Martha Kropf, Donald P. Moynihan, Carol Silva and Brady Baybeck. 2014. "The Policy Views of Partisan Election Officials." *UC Irvine Law Review* 3: 551-574.

Moynihan, Donald P. and Joe Soss. 2014. "Policy Feedback and the Politics of Public Administration." *Public Administration Review* 74(3): 320-332.

Burden, Barry, David T. Canon, Kenneth R. Mayer and Donald P. Moynihan. 2014. "Election Laws, Mobilization and Turnout: The Unanticipated Consequences of Election Reform." *American Journal of Political Science*. 58(1): 95-109. [Featured in a variety of outlets including The Atlantic Wire, The New York Times, Pew Research Center FactTank, The Huffington Post, National Public Radio, National Review Online, The Baltimore Sun, and elsewhere]

Lavertu, Stephane, David Lewis and Donald P. Moynihan. 2013. "Administrative Reform, Ideology, and Bureaucratic Effort: Performance Management in the Bush Era." *Public Administration Review* 73(6): 845-856.

Herd, Pamela, Thomas DeLeire, Hope Harvey and Donald Moynihan. 2013. "Administrative Burden Matters to Program Take-Up: A Case Study of Medicaid Application and Enrollment Procedures." *Public Administration Review* 73(S1): 68-81.

Lavertu, Stéphane and Donald P. Moynihan. 2013. "Agency Political Ideology and Reform Implementation: Performance Management in the Bush Administration." *Journal of Public Administration Research and Theory* 23(3): 521-549.

Moynihan, Donald P. 2013. "Does Public Service Motivation Lead to Budget Maximization?" *International Public Management Journal* 16(2): 179-196.

- Moynihan, Donald P. 2013. "Advancing the Empirical Study of Performance Management: What we learned from the Program Assessment Rating Tool." *American Review of Public Administration* 43(5): 497-515.
- Lavertu, Stéphane and Donald P. Moynihan. 2013. "The Empirical Implications of Theoretical Models: Leadership Commitment and the Implementation of Performance Management Systems." *Journal of Public Administration Research and Theory* 23(2): 333-360.
- Burden, Barry C., David T. Canon, Stéphane Lavertu, Kenneth R. Mayer and Donald P. Moynihan. 2012. "Selection Method, Partisanship, and the Administration of Elections" *American Politics Research*. 40(4): 636-664.
- Moynihan, Donald P. 2012. "A Theory of Culture-Switching: Leadership and Red Tape during Hurricane Katrina." *Public Administration* 90(4): 851-868 (**lead article and Winner of Haldane award for best paper published in *Public Administration* in 2012**).
- Moynihan, Donald P., Bradley E. Wright, and Sanjay K. Pandey. 2012. "Working within Constraints: Can Transformational Leaders Alter the Experience of Red Tape?" *International Public Management Journal* 15(3): 315-336.
- Moynihan, Donald P. and Daniel Hawes. 2012. "Responsiveness to Reform Values: The Influence of the Environment on Performance Information Use." *Public Administration Review* 72(S1): 95-105.
- Moynihan, Donald P. 2012. "Extra-Network Organizational Reputation and Blame Avoidance in Networks: The Hurricane Katrina Example." *Governance* 25(4): 567-588.
- Burden, Barry C., David T. Canon, Kenneth R. Mayer and Donald P. Moynihan. 2012. "The Effect of Administrative Burden on Bureaucratic Perception of Policies: Evidence from Election Administration." *Public Administration Review* 72(5): 741-51.
- Moynihan, Donald P. and Stéphane Lavertu. 2012. "Does Involvement in Performance Reforms Encourage Performance Information Use? Evaluating GPRA and PART." *Public Administration Review* 72(4): 592-602. (**Winner, Joseph Wholey Scholarship Performance Award from the American Society for Public Administration for outstanding scholarship on performance in public and nonprofit organizations**)
- Moynihan, Donald P., Sanjay Pandey and Bradley E. Wright. 2012. "Prosocial Values and Performance Management Theory: Linking Perceived Social Impact and Performance Information Use." *Governance* 25(3): 463-483.
- Moynihan, Donald P. and Stéphane Lavertu. 2012. "The Effects of Performance Management Reforms: Evidence from the United States Federal Government." *Chinese Journal of Public Management*. 9(2): 98-105.
- Wright, Bradley, Donald P. Moynihan, and Sanjay Pandey. 2012. "Pulling the Levers: Leadership, Public Service Motivation and Mission Valence." *Public Administration Review* 72(2): 206-15. (**selected as one of 75 most influential articles published in 75-year history of *Public Administration Review***).
- Moynihan, Donald P. and Stéphane Lavertu. 2012. "Cognitive Biases in Governing: Technology Preferences in Election Administration." *Public Administration Review* 72(1): 68-77.

- Moynihan, Donald P., Wright, Bradley, and Sanjay Pandey. 2012. "Setting the Table: How Transformational Leadership Fosters Performance Information Use." *Journal of Public Administration Research and Theory* 22(1): 143-64.
- Burden, Barry C., David T. Canon, Kenneth R. Mayer and Donald P. Moynihan. 2011. "Early Voting and Election Day Registration in the Trenches: Local Officials' Perceptions of Election Reform." *Election Law Journal* 10(2): 89-102.
- Moynihan, Donald, Sergio Fernandez, Soonhee Kim, Kelly LeRoux, Suzanne J. Piotrowski, Bradley Wright, and Kaifeng Yang. 2011. "Performance Regimes amidst Governance Complexity." *Journal of Public Administration Research and Theory* 21: i141-155.
- Moynihan, Donald P. and Pamela Herd. 2010. "Red Tape and Democracy: How Rules Affect Citizenship Rights." *American Review of Public Administration* 40(6): 654-670. **(Winner, 2011, National Academy of Public Administration/Wilder School Award for Scholarship in Social Equity in Public Policy Analysis.)**
- Moynihan, Donald P. and Patricia W. Ingraham. 2010. "The Suspect Handmaiden: The Evolution of Politics and Administration in the American State." *Public Administration Review* 70(S1): 229-237.
- Moynihan, Donald P. and Alasdair Roberts. 2010. "The Triumph of Loyalty over Competence: The Bush Administration and the Exhaustion of the Politicized Presidency." *Public Administration Review* 70(4): 572-581.
- Moynihan, Donald P. 2010. "A Workforce of Cynics? The Effects of Contemporary Reform on Public Service Motivation." *International Public Management Journal* 13(1): 24-34.
- Moynihan, Donald P. and Sanjay K. Pandey. 2010. "The Big Question for Performance Management: Why do Managers Use Performance Information?" *Journal of Public Administration Research and Theory* 20(4): 849-866. **(Winner, Joseph Wholey Scholarship Performance Award for Public Administration for outstanding scholarship on performance in public and nonprofit organizations).**
- Moynihan, Donald P. 2009. "The Politics Measurement Makes: Performance Management in the Obama Era." *The Forum*. 7(4): article 7. Available at: <http://www.bepress.com/forum/vol7/iss4/art3/>
- Moynihan, Donald P. and Noel Landuyt. 2009. "How do Public Organizations Learn? Bridging Structural and Cultural Divides." *Public Administration Review*. 69(6): 1097-1105.
- Moynihan, Donald P. 2009. "The Network Governance of Crisis Response: Case Studies of Incident Command Systems." *Journal of Public Administration Research and Theory* 19(4): 895-915.
- Moynihan, Donald P. 2009. "Our Usable Past: A Historical Contextual Approach to Administrative Values." *Public Administration Review* 69(5): 813-821.
- Moynihan, Donald P. 2009. "The New Architecture of State Government Administration: Key Questions and Preliminary Answers." *Public Administration Quarterly* 33(2): 164-196.
- Moynihan, Donald P. 2009. "From Intercrisis to Intracrisis Learning." *Journal of Contingencies and Crisis Management* 17(3): 192-198.

- Moynihan, Donald P. 2009. "Through a Glass Darkly: Understanding the Effects of Performance Regimes." *Public Performance & Management Review* 32(4): 586-598.
- Moynihan, Donald P. 2008. "Public Management in North America: 1998-2008." *Public Management Review* 10(4): 482-492.
- Wichowsky, Amber and Donald P. Moynihan. 2008. "Measuring How Administration Shapes Citizenship: A Policy Feedback Perspective on Performance Management." *Public Administration Review*. 68(5): 908-920. **(Winner, Joseph Wholey Scholarship Performance Award for Public Administration for outstanding scholarship on performance in public and nonprofit organizations).**
- Moynihan, Donald P. and Carol Silva. 2008. "The Administrators of Democracy: A Research Note on Local Election Officials." *Public Administration Review* 68(5): 816-827.
- Moynihan, Donald P. and Noel Landuyt. 2008. "Explaining Turnover Intention in the Public Sector: Examining the Roles of Gender, Life Cycle and Loyalty." *Review of Public Personnel Administration* 28(2): 120-143.
- Moynihan, Donald P. and Sanjay K. Pandey. 2008. "The Ties that Bind: Social Networks, Value-Based Commitment and Turnover Intention." *Journal of Public Administration Research and Theory* 18(2): 205-227.
- Pandey, Sanjay K., Bradley E. Wright, and Donald P. Moynihan. 2008. "Public Service Motivation and Interpersonal Citizenship Behavior: Testing a Preliminary Model." *International Public Management Journal* 11(1): 89-108.
- Hou, Yilin and Donald P. Moynihan. 2008. "The Case for Counter Cyclical Fiscal Capacity." *Journal of Public Administration Research and Theory* 18(1): 139-159
- Moynihan, Donald P. 2008. "Combining Structural Forms in the Search for Policy Tools: Incident Command Systems in U.S. Crisis Management." *Governance* 21(2): 205-229.
- Moynihan, Donald P. 2008. "Learning under Uncertainty: Networks in Crisis Management." *Public Administration Review* 68(2): 350-361.
- Moynihan, Donald P. and Sanjay K. Pandey. 2007. "Finding Workable Levers: Comparing Job Satisfaction, Job Involvement, and Organizational Commitment." *Administration & Society* 39(7): 803-832.
- Pandey, Sanjay K., David Coursey and Donald P. Moynihan. 2007. "Overcoming Barriers to Organizational Effectiveness and Bureaucratic Red Tape: A Multi-Method Study" *Public Performance and Management Review* 30(3): 371-400.
- Moynihan, Donald P. and Sanjay K. Pandey. 2007. "The Role of Organizations in Fostering Public Service Motivation." *Public Administration Review* 67(1): 40-53. **(Winner, Dimock Award winner for best lead article, also selected as one of 75 most influential articles published in 75-year history of Public Administration Review).**
- Moynihan, Donald P. 2006. "Ambiguity in Policy Lessons: The Agencification Experience." *Public Administration* 84(4): 1029-1050.

- Moynihan, Donald P. 2006. "What Do We Talk About When We Talk About Performance: Dialogue Theory and Performance Budgeting." *Journal of Public Administration Research and Theory* 16(2): 151-168.
- Moynihan, Donald P. and Sanjay K. Pandey. 2006. "Creating Desirable Organizational Characteristics: How Organizations Create a Focus on Results and Managerial Authority." *Public Management Review* 8(1): 119-140. **(Runner-up for best article published in *Public Management Review*, 2006).**
- Moynihan, Donald P. 2006. "Managing for Results in State Government: Evaluating a Decade of Reform." *Public Administration Review* 66(1): 78-90.
- Moynihan, Donald P. and Sanjay K. Pandey. 2005. "Testing How Management Matters in an Era of Government by Performance Management." *Journal of Public Administration Research and Theory* 15(3): 421-439.
- Moynihan, Donald P. 2005. "Homeland Security and the U.S. Public Management Policy Agenda." *Governance* 18(2): 171-196.
- Moynihan, Donald P. 2005. "Managing for Results in an Impossible Job: Solution or Symbol?" *International Journal of Public Administration* 28(3): 213-233.
- Moynihan, Donald P. 2005. "How and Why State Governments Adopt and Implement Managing for Results Reforms." *Journal of Public Administration Research and Theory* 15(2): 219-243.
- Moynihan, Donald P. 2005. "The Impact of Managing for Results Mandates in Corrections: Lessons from Three States." *Criminal Justice Policy Review* 16(1):18-37.
- Moynihan, Donald P. 2005. "Goal-based Learning and the Future of Performance Management." *Public Administration Review* 65(2): 203-216.
- Moynihan, Donald P. and Patricia W. Ingraham. 2004. "Integrative Leadership in the Public Sector: A Model of Performance Information Use." *Administration & Society* 36(4): 427-453.
Translated into Chinese and reprinted in edited volume on leadership.
- Moynihan, Donald P. 2004. "Public Participation after 9/11: Rethinking and Rebuilding Lower Manhattan." *Group Facilitation: A Research and Applications Journal* 6(1): 117-126.
- Moynihan, Donald P. 2004. "Building Secure Elections: E-voting, Security and Systems Theory." Lead Article, *Public Administration Review* 64(5): 515-528.
- Moynihan, Donald P. 2004. "Protection versus Flexibility: The Civil Service Reform Act, Competing Administrative Doctrines and the Roots of Contemporary Public Management Debate." Lead Article, *Journal of Policy History* 16(1): 1-35.
- Moynihan, Donald P. 2003. "Public Management Policy Change in the United States 1993-2001." *International Public Management Journal* 6(3): 371-394.
- Moynihan, Donald P. and Patricia W. Ingraham. 2003. "Look for the Silver Lining: Managing for Results in State Government." *Journal of Public Administration Research and Theory*, 13(4): 469-490.

Hou, Yilin, Moynihan, Donald P. and Patricia W. Ingraham. 2003. "Capacity, Management and Performance: Exploring the Links." *American Review of Public Administration*, 33(3): 295-315. **(Winner, Best Article, American Review of Public Administration, 2003).**

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RECENT ACADEMIC INVITED TALKS

Vanderbilt University, February 20, 2020
University College Dublin, September 13, 2019 Keynote address, behavioral science seminar
Utrecht University, June 7, 2019
Oxford University, January 23, May 22, 2019
Copenhagen University, May 21, 2019
Science Po, Paris, April 23, 2019
University of Exeter, March 18, 2019
Hertie School, Berlin March 14, 2019
London School of Economics, January 29, 2019
Southampton University, November 23, 2018
Kings College London, October 17, 2018
KU Leuven, October 16, 2018
Georgetown University, October 13, 2017
Renmin University, December 11, 2017
University of Southern California, March 25, December 1, 2017
University of Georgia, December 9, 2016
Leiden University, November 6, 2016
Oxford University, May 20, 2016.
Escola Nacional de Administração Pública, Brazil, February 22, 2016
University of Virginia, February 5, 2016
Trinity College Dublin, July 7, 2015
Northern Illinois University, April 30, 2015
Florida State University, February 27, 2015
Indiana University, February 13, 2015
Carnegie Foundation, Stanford University, February 9 2015
University of Minnesota, October 23, 2014
American University, September 25, 2014
Syracuse University, September 17, 2014
The Danish Center for Social Research (SFI), Denmark August 18, 2014
Aarhus University, Denmark, August 15, 2014
Southern Denmark University, August 12, 2014
Bocconi University, July 24, 2014
Florida International University, March 3, 2014
University of Antwerp, January 11, 2014
Keynote address, Structure of Governance meeting, Jerusalem, Israel January 7, 2014

RECENT INVITED TALKS TO POLICYMAKERS AND PRACTITIONERS

- Georgetown Center for Children and Families, *Administrative Burden in Medicaid*, July 29, 2020
- The Australia and New Zealand School of Government, *Bias by design: When the Design, Implementation and Enforcement of Rules Creates Disadvantage*, July 27, 2020
- Institute for Research on Poverty, *Administrative Burdens in the Time of COVID-19*, May 27, 2020
- World Bank, *Administrative Burden*, April 30, 2020
- American Society of Public Administration, *Behavioral Public Performance*, April 30, 2020
- Government Accountability Office, *Administrative Burden*, February 4, 2020
- The Lab @ DC, *Behavioral Public Performance*, Washington D.C., January 23, 2020
- Office of Evaluation Sciences, General Service Administration, *A Behavioral Research Agenda for Administrative Burdens*, Washington D.C., October 21, 2019,
- Social Security Advisory Board *Administrative Burden*, Washington D.C., September 29, 2019,
- American Bar Association, Section on Taxation, *Administrative Burden*, New Orleans, January 18 2019
- New Zealand Prime Minister's Office, New Zealand Auditor General, Australian National Audit Office, New South Wales Auditor General, New South Wales Treasury, Victoria Auditor General, Victoria Public Service Commission, *How do People use Performance Data? Behavioral Insights*, October 26-November 8, 2018
- Scottish government Permanent Secretary Fellows, *Performance Management and Accountability*, October 3, 2018
- US Department of Health and Human Services, ASPE, *Linking Performance Management to Decision-Making*, August 6, 2018
- US Centers for Disease Control, Program Evaluation, *Performance Management, and the Meaningful Use of Performance Information*. Atlanta, February 17, 2018.
- Chinese Academy of Government/World Bank, *Experience with Performance Management and Budgeting Systems in OECD Countries*, Beijing, December 12, 2017
- OECD, *The Design and Practice of Integrating Evidence: Connecting Performance Management with Program Evaluation*, Paris, November 16, 2017
- National Center for Public Performance annual conference keynote address, Suffolk University, *Performance Information Use: A Behavioral Perspective*, Boston, September 29 2017
- National Legislative Program Evaluation Society, *Performance Information Use: A Behavioral Perspective* September 19, Madison, Wisconsin
- OECD/European Commission, *Challenges for Goal-Based Learning in Public Investments: A Behavioral Perspective on Performance Information Use*, Paris, March 30, 2017
- World Bank, *Toward Next-Generation Performance Budgeting*, Washington DC, February 1, 2017
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- U.S. Department of Labor, *Performance Information Use: Cognition and Design*, June 19, 2015.
- U.S. Performance Improvement Council, *Performance Information Use: Cognition and Design*, May 15, 2015.
- Urban Institute, Social Solutions, Child Trends. *Avoiding Performance Perversity*. Webinar, March 3, 2015.
- Organization for Economic Cooperation and Development (OECD), Performance and Results Network. *The Good, the Bad and the Ugly: Lessons from the US Performance Management Experience*. November 24, 2014, Paris, France.
- Irish Department of Public Expenditure and Reform. *The Good, the Bad and the Ugly: Lessons from the US Performance Management Experience*. September 19, 2014, Dublin, Ireland.

- World Bank, *Performance Management Routines that Work: An Early Assessment of Recent Reforms in the United States*, September 24, 2014, Washington DC.
- European Commission, *Experiences with Performance Management in the United States*, January 9 2014, Brussels, Belgium.
- World Bank, *Performance Management: The US Experience*, at Increasing Brazilian Competitiveness: The Role of the Public and Private Management, December 4, 2013, Sao Paulo, Brazil.
- World Bank, *Government-wide Performance Management Reforms – Much Ado About Little? Lessons from 20 Years of Implementation in the US*. May 29, 2013, Washington DC.
- U.S. Office of Management and Budget, *New Research on Performance Management*, December 4 2012, Washington DC.
- Organization for Economic Cooperation and Development (OECD). *Baby and Bathwater Issues in Performance Budgeting*. November 26 2012, Paris, France.

PROFESSIONAL MEMBERSHIPS

- Association for Public Policy and Management
- Academy of Management
- American Political Science Association
- International Public Management Network
- Public Management Research Association
- American Society for Public Administration
- National Academy of Public Administration

SERVICE

Panel member, The National Academies of Sciences, Engineering and Medicine, Performance Based Regulation, 2016-2017

National Academy of Public Administration Panel on OMB Data and Analytics, 2018

Advisory Boards

- Crown Prince Frederik Center for Public Leadership, Aarhus University, 2018-
- Center for Organizational Research and Design, Arizona State University, 2016-2020
- Public Management Evidence Lab, City University of Hong Kong, 2014-
- Pew Center for the States/MacArthur Foundation, Results First Initiative, 2014-2017
- Leadership and Performance Project, Aarhus University, 2014-2017
- Center for Public Administration Innovation (Osservatorio sul Cambiamento delle Amministrazioni Pubbliche - OCAP), Bocconi University, 2013-2017

Journal Management

- Symposium editor, *Journal of Behavioral Public Administration*
- Co-editor, *Public Administration Review*, Theory to Practice section, 2011-2014
- Co-Editor, *Journal of Public Administration Research and Theory*, 2007-2014
- Book Review Editor, *Public Management Review*, 2004-2011
- As PMRA President, led process to establish *Perspectives on Public Management and Governance*, including defining mission statement and establishing Board of editors.
- Editorial board member: *Journal of Behavioral Public Administration* 2017-present; *State & Local Government Review* 2007-2013; *International Review of Public Administration* 2007-present; *Risk*,

Hazards & Crisis in Public Policy 2009-2012, *American Review of Public Administration* 2009-present; *Public Administration Review* 2010- present; *Public Management Review* 2011-present.

- Peer reviewer: Academy of Management, *Administration & Society*, *American Political Science Review*, *American Review of Public Administration*, *American Journal of Political Science*, *Journal of Public Administration Research and Theory*, *Governance*, *International Public Management Journal*, *International Review of Administrative Sciences*, *Journal of Politics*, *Journal of Policy Analysis and Management*, *Personnel Review*, *Political Science Quarterly*, *Policy Studies Journal*, *Public Administration*, *Public Administration Review*, *Public Finance and Management*, *Public Performance and Management Review*, *Public Management Review*, *State & Local Government Review*, National Science Foundation, Danish Council of Independent Research, Hong Kong Research Grants Council, W.W. Norton & Company, Cambridge University Press, Congressional Quarterly Press, Georgetown University Press, Routledge Press.

Professional Society Governance

- Association of Public Policy Analysis and Management: Policy Council (Board of Directors) 2011-2014; member of Committee on Policy Relevance, 2012-14; Kershaw Award Committee (2019-2022)
- Public Management Research Association: Past-President (2017-2019); President (2015-2017); President-elect (2013-2015); Board of Directors (2005-2009; 2013-2019): two-person committee to create mission statement (2017); member of ad-hoc committee examining: international collaboration (2006, 2018); JPART editorial responsibilities (2009); board governance and bylaws review (2013). Chair of: selection committee for new PMRA Board members (2011); JPART editor search committee (2012-13); investment committee (2013).
- Academy of Management: Executive Council, Public and Non-Profit Division, (Liaison to the Public Management Research Association), 2005-2008
- American Political Science Association: Executive Council, Public Administration Section of, 2005-2007
- NASPAA, Policy Issues Committee, 2017-current

Professional Awards

- Chair, Gaus lecture selection committee, 2021
- Chair, Herbert Simon award committee, American Political Science Association, 2013, 2020
- Member, EGPA Best paper award, behavioral science section, 2019
- Member, Provan Award, Academy of Management, 2018
- Chair, Mentoring Award, American Political Science Association, Public Policy section, 2017
- Member, National Association for Public Affairs and Administration/American Society for Public Administration Levine Award for Excellence in Administration 2011
- Chair, Academy of Management Public and Nonprofit Section best book award committee, 2011
- Chair, Best Poster Award, Public Management Research Conference, 2011
- European Group of Public Administration Study Group on Performance in the Public Sector, Paper Award Committee, 2009
- Named outstanding reviewer, Public and Nonprofit Section, Academy of Management 2006, 2007, 2009
- Chair, Levine Prize Committee for Best Book in Public Policy and Administration in 2006, *Governance*
- Member, Brownlow award committee, for best practitioner paper published in *Public Administration Review* in 2009
- Member, National Association for Public Affairs and Administration/American Society for Public Administration Distinguished Research Award committee, 2006, 2010

Meeting Organization

- PMRC 2020, Program Committee
- Minnowbrook 50, Organizing Committee
- Organizer, Administrative Burdens Workshop, Barcelona, Spain June 2017
- Organizer, Designing Public Sector Performance Workshop, Washington DC, June 2017
- Organizer, *Governance in Trouble*, La Follette School Spring Seminar, 2016
- Co-organizer, Performance Regime workshop, Aarhus University, Denmark, June 2016
- Co-Organizer, Public Management Research Conference, Madison, 2013
- Program committee chair, Public, Nonprofit and Public Finance Section for 2012/2014/2018 APPAM conference, program committee member 2013 APPAM conference
- Organizer, the Wisconsin Idea at 100: Making the Link to Policy, Madison 2012
- Organizer, Red Tape Research Workshop: Rethinking and Expanding the Study of Administrative Rules, Madison 2010
- Principal organizer, *From Sandbags to Sanity: The Policy Implications of the Midwest Floods of 2008*, Madison 2009
- Selection committee member, Public and Nonprofit Section, Academy of Management, 2010
- Workshop organizer, *A Performing Public Sector: A Second Transatlantic Dialogue*, Leuven, 2006

School & University

McCourt School at Georgetown University

- Member, McCourt Fall Planning committee (2020)
- Ad-hoc committee on gift policies (2020)
- Faculty review committee, vice-chair, 2020, chair 2021-2022
- Ad-hoc reviewer, Georgetown university research awards 2019
- Chair, tenure committee, Sebastian Jilke, 2019-20
- Chair, public management search committee (two hires), 2019

La Follette School at UW-Madison

- Director, La Follette School, 2016-2018.
- Ad-hoc University committee on Post-tenure review policies, 2016-2017
- Social Studies Divisional Tenure Committee, 2013-2016 (vice-chair, 2014-15, chair 2015-2016)
- Selection committee, Kohl competition awards
- Selection committee, WARF awards, Social Studies, 2014-2015, 2017
- PROFs steering committee, 2013-2018
- Chair, faculty search committee, 2013
- UW-Madison Letters & Science Faculty Appeals Committee, 2007-11
- Associate Director, La Follette School 2009-2012
- Neuroscience and Public Policy steering committee, 2011-2015
- Member, external review committee, UW-Madison Political Science Department, 2009, Geography Department 2013
- Member, tenure committee, Susan Yackee 2009
- Steering Committee, Center for World Affairs and the Global Economy, UW-Madison, 2007-2009
- Faculty advisor to MPSA students at Bush School, MPA students at La Follette School
- Faculty advisor, UW-Madison branch of National Association for Public Affairs and Administration Honors Society
- Admissions Committee for MPA, Bush School 2003-04; La Follette School 2004-08, 2010-12
- Development Space and Outreach Committee, La Follette School, 2006-present
- Curriculum Committee, La Follette School, 2007-present
- Graduate Committee, La Follette School, 2006-present
- Dissertation Committees:

- UW-Madison: Matthew Dull, Political Science, 2006; Stephane Lavertu, Political Science, 2010; Jaime Menoyo, Industrial Engineering, 2010; Danielle Wood, Urban Planning, 2012; Kris Stepenuck, Nelson Institute 2013; Dominic DeSapio, Political Science, graduated 2016; Chloe Waldropper, Nelson Institute, 2017; Lanikque Howard, Social Work, 2018
- Department of Political Science Aarhus University: Anne Mette Kjeldsen 2012; Poul Nielsen 2014; Jacob Holm, 2018
- Others: Iseul Choi, SUNY-Albany 2020.